

# **Plurilateralism against Multilateralism?**

## **Moving towards complementarity**

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# The starting point

- Looking for the wrong scapegoat?
- Nothing new under the sun
- Nature abhors a vacuum
- It's the content, stupid!

# Moving beyond sterile opposition

- To help rather than to harm
- Movie or picture?
- Gradual multilateralization
- Easier? Illusions are dangerous!

# Stepping stone instead of stumbling block

- Doing the splits
- Welcoming but demanding
- No one size fits all
- Vitamins for the patient

# Plurilaterals: a growing trend?

- Global rebalancing
- A greater diversity of interests
- Wind in the sails
- Overcoming the challenge

**We all need the system!**

**Thank you very much  
for your kind attention!**

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